FORM 10-Q

## SECURITIES AND EXCHANGE COMMISSION

Washington, D.C. 20549
(Mark One)

## [X] QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the quarterly period ended September 30, 2001
[ ] TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the transition period from $\qquad$ to $\qquad$ .

Commission File Number: 0-19582

OLD DOMINION FREIGHT LINE, INC.
(Exact name of registrant as specified in its charter)

\[

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56-0751714
(I.R.S. Employer

Identification No.)

Telephone Number (336) 889-5000
Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days.

Yes X. $\qquad$
$\qquad$

As of November 9, 2001, there were 8,312,840 shares of the registrant's
Common Stock ( $\$ .10$ par value) outstanding.

## PART I. FINANCIAL INFORMATION

Item 1. Financial Statements
OLD DOMINION FREIGHT LINE, INC.
CONSOLIDATED STATEMENTS OF OPERATIONS

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<TABLE>
<CAPTION>
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| Three M | ths Ended | Nine Months Ended |  |
| :---: | :---: | :---: | :---: |
| Sept. 30, $2001$ | $\begin{aligned} & \text { Sept. 30, } \\ & 2000 \end{aligned}$ | $\begin{aligned} & \text { Sept. 30, } \\ & 2001 \end{aligned}$ | $\begin{aligned} & \text { Sept. 30, } \\ & 2000 \end{aligned}$ |




The accompanying notes are an integral part of these financial statements.

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## OLD DOMINION FREIGHT LINE, INC. CONSOLIDATED BALANCE SHEETS



| Other assets | 18,016 | 15,045 |
| :---: | :---: | :---: |
|  | ----- | ----- |
| Total assets | \$ 310,635 | \$ 296,591 |

</TABLE $>$

The accompanying notes are an integral part of these financial statements.

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OLD DOMINION FREIGHT LINE, INC.
CONSOLIDATED BALANCE SHEETS (CONTINUED)

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| Stockholders' equity: |  |  |
| :---: | :---: | :---: |
| Common stock - $\$ .10$ par value, $25,000,000$ shares authorized, $8,312,840$ outstanding | 831 | 831 |
| Capital in excess of par value | 23,907 | 23,907 |
| Retained earnings | 107,753 | 99,996 |
| Total stockholders' equity | 132,491 | 124,734 |

Commitments and contingencies
Total liabilities and stockholders' equity $==================$
</TABLE>
The accompanying notes are an integral part of these financial statements.

</TABLE>
The accompanying notes are an integral part of these financial statements.
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## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

## BASIS OF PRESENTATION

The accompanying consolidated interim financial statements have been prepared by Old Dominion Freight Line, Inc. (the "Company"), in accordance with generally accepted accounting principles for interim financial information and with instructions to Form 10-Q and Article 10 of Regulation S-X. Accordingly, certain information and footnote disclosures normally included for complete financial statements, prepared in accordance with generally accepted accounting principles, have been omitted pursuant to such rules and regulations. The balance sheet at December 31, 2000 has been derived from the audited financial statements at that date but does not include all of the information and footnotes required by generally accepted accounting principles for complete financial statements. The consolidated interim financial statements should be read in conjunction with the financial statements, notes thereto and other information included in the Company's Annual Report on Form 10-K for the year ended December 31, 2000.

The accompanying unaudited consolidated interim financial statements reflect, in the opinion of management, all adjustments (consisting of normal recurring items) necessary for a fair presentation, in all material respects, of the financial position and results of operations for the periods presented. The preparation of financial statements in accordance with generally accepted accounting principles requires management to make estimates and assumptions. Such estimates and assumptions affect the reported amounts of assets and liabilities, the disclosure of contingent assets and liabilities at the date of
the financial statements and the reported amounts of revenues and expenses during the reporting period. Actual results could differ from those estimates. The results of operations for the interim periods are not necessarily indicative of the results for the entire year.

There have been no significant changes in the accounting policies of the Company, or significant changes in the Company's commitments and contingencies as previously described in the 2000 Annual Report to Stockholders and related annual report to the Securities and Exchange Commission on Form 10-K.

## ACQUISITION OF BUSINESS ASSETS

On January 26, 2001 the Company entered into an agreement to purchase selected assets, consisting primarily of revenue equipment and real estate, from Carter \& Sons Freightways, Inc. of Carrollton, Texas. While the purchase price has not been fully allocated, the Company anticipates cash outlays and the present value of assumed equipment leases to approximate $\$ 9,387,000$. The pro forma effects of the acquisition are not material to the operations of the Company.

## NOTE PURCHASE AND SHELF AGREEMENT

On May 4, 2001, the Company entered into a $\$ 65,000,000$ Note Purchase and Shelf Agreement with The Prudential Insurance Company of America ("Prudential"). Under this agreement, the Company assumed five senior notes totaling $\$ 50,000,000$ issued by Prudential and its associates, all of which bear an interest rate of $6.93 \%$ and a maturity date of August 10,2008 . The notes call for quarterly interest payments beginning on August 10, 2001 and 10 semi-annual principal payments of $\$ 5,000,000$ beginning on February 10,2004 . The proceeds from this agreement were used to reduce the outstanding balance on the Company's revolving line of credit. According to terms of the agreement the Company may authorize the issuance and sale of amounts not to exceed $\$ 15,000,000$ in additional senior notes. The applicable interest rate and payment schedules for these shelf notes will be determined and mutually agreed upon at the time of issuance.

## EARNINGS PER SHARE

Net income per share of common stock is based on the weighted average number of shares outstanding during each period.

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## RECENTLY ISSUED ACCOUNTING PRONOUNCEMENTS

In July 2001, the Financial Accounting Standards Board issued Statements of Financial Accounting Standards No. 141, Business Combinations ("SFAS No. 141"), and No. 142, Goodwill and Other Intangible Assets ("SFAS No. 142"). SFAS No. 141 requires that the purchase method of accounting be used for all business combinations subsequent to June 30, 2001, and specifies criteria for recognizing intangible assets acquired in a business combination. SFAS No. 142 requires that goodwill and intangible assets with indefinite useful lives no longer be amortized, but instead be tested for impairment at least annually. Intangible assets with definite useful lives will continue to be amortized over their respective estimated useful lives. The Company will adopt SFAS No. 142 effective January 1, 2002. During 2002, the Company will perform the first of the required impairment tests of goodwill and indefinite lived assets as of January 1, 2002 and has not yet determined what effect, if any, these tests will have on the earnings and financial condition of the Company.

In October 2001, the Financial Accounting Standards Board issued Financial Accounting Standard No. 144, Accounting for the Impairment or Disposal of Long-Lived Assets ("SFAS No. 144"). This Statement establishes a single accounting model for the impairment or disposal of long-lived assets. As required by SFAS No. 144, the Company will adopt this new accounting standard on July 1, 2002. The Company believes the adoption of SFAS No. 144 will not have a material impact on its financial statements.

## SUBSEQUENT EVENTS

## None

## Results of Operations

Results of Operations for the Three Months and Nine Months Ended September 30,
2001, Compared to the Three Months and Nine Months Ended September 30, 2000

Expenses as a Percentage of Revenue from Operations
$<$ TABLE $>$
$<$ CAPTION $>$


Net income
$2.8 \% \quad 3.5 \%==============$
$2.1 \% \quad 3.2 \%$
</TABLE $>$
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## RESULTS OF OPERATIONS

Three Months Ended September 30, 2001 Compared to Three Months Ended September 30, 2000

The third quarter of 2001 continued to reflect a weak national economy resulting in lower demand for transportation products when compared to the previous year comparable quarter. This economic environment was also negatively impacted by the terrorist attacks on September 11, 2001, which in addition to further reducing demand, also increased the Company's operating costs. Increased traffic congestion in the New York markets and more stringent security measures implemented throughout the Company's customer base resulted in additional costs. As a result of these and other cost factors, net income declined $14.8 \%$ for the quarter to $\$ 3,659,000$ compared to $\$ 4,293,000$ for the prior-year period. The Company's operating ratio, operating costs as a percentage of revenue, increased to $94.0 \%$ from $93.3 \%$.

Revenue for the third quarter of 2001 was $\$ 128,960,000$, an increase of $5.4 \%$ from
$\$ 122,385,000$ for the third quarter 2000. The increased revenue for the quarter was achieved through improvements in pricing and a shift in the Company's tonnage mix. Pricing, as measured in revenue per hundredweight, improved to $\$ 10.31$ compared to $\$ 9.55$ for the comparable period, an improvement of $7.9 \%$. The increase in the overall revenue per hundredweight can be attributed to a higher less-than-truckload ("LTL") tonnage mix, which generally is priced at a higher revenue per hundredweight than truckload shipments weighing over $10,000 \mathrm{lbs}$. The Company also implemented an increase in its general tariffs, effective August 6, 2001, that contributed to a $2.9 \%$ increase in LTL revenue per hundredweight for the quarter.

Tonnage decreased $2.3 \%$ to 626,000 tons from 641,000 tons for the comparable quarter. LTL tonnage, which comprised $72.7 \%$ of total tonnage for the quarter, increased $5.3 \%$. This increase was offset by a $11.8 \%$ decrease in shipments weighing between 10,000 and $20,000 \mathrm{lbs}$., a $32.7 \%$ decrease in tonnage for truckload shipments weighing over $20,000 \mathrm{lbs}$. and a $16.9 \%$ decrease in container tonnage. The third quarter of 2001 continues a trend of smaller shipments, in terms of weight, that has been prevalent throughout the year. The Company believes this is indicative of the weakness in the economy, which is manifest in a lower demand for its shipper's products.

While lower demand and generally weaker financial results remain an industry problem, the Company has continued to implement its long-term strategic plan to increase market share through improved service products and selective geographic expansion. During the third quarter, the Company continued to benefit from its acquisition of selected assets of Carter \& Sons Freightways Inc. of Carrollton, Texas, on February 12, 2001. As a result of this acquisition, the Company opened 13 new service centers and expanded its full state coverage to 23 states with the addition of Texas and Oklahoma. These new service centers and the consolidation of 10 more service centers formerly operated by Carter \& Sons provided an additional source of revenue and tonnage for the third quarter. Intra-regional revenue within the Company's South Central Area, which contains most of the newly acquired service centers, increased $110.5 \%$, or $\$ 1,960,000$, over the prior-year quarter.

The increase in the Company's operating ratio was primarily due to three key factors: increased health care costs, additional provisions for potential write-off of customer accounts receivable and increases in certain operating costs due to excess capacity.

The Company self-insures a significant portion of the group health benefits it provides for its employees and their families. This cost increased $31.8 \%$ or $\$ 5,842,000$ over the prior-year quarter. In particular, significant increases were incurred in both the cost and frequency of use for prescription drugs. The Company anticipates the trend of escalating health care costs to continue for the immediate future, consistent with national trends. In response, management is currently analyzing its benefit plans and most recent claims experience to identify opportunities to lower its costs.

As the economy has weakened, the Company has experienced increases in both the aging of its accounts receivable and the amount of receivables turned over to third party collection agencies. As a result, the Company increased bad debt expense to $\$ 1,446,000$ for the quarter, an increase of $\$ 636,000$ over the third quarter of 2000. Bad debt expense is recorded in "Miscellaneous Expenses" on the Company's Consolidated Statements of Operations.

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Since the end of the third quarter 2000, the Company has increased its tractor fleet $5.1 \%$, its trailer fleet $6.4 \%$ and has expanded its service center network to 115 locations from 104. This increase in equipment and service center capacity, when combined with $2.3 \%$ decrease in tonnage, has caused certain operating costs to increase as a percentage of revenue. Operating taxes and licenses expense increased to $4.0 \%$ from $3.8 \%$ while depreciation and amortization expenses increased to $5.8 \%$ of revenue from $5.7 \%$ for the comparable quarters.

While tonnage decreased for the comparable quarters, intercity miles increased by $2.7 \%$. As a result, linehaul driver labor increased to $12.0 \%$ of revenue compared to $11.7 \%$ for the third quarter of 2000. Management believes this loss of linehaul density was caused by the overall weakness in the economy, the additional linehaul lanes required to service 11 new service center locations and lack of density in the Company's newer full-state coverage markets. Until these markets mature and the overall economic climate improves, the Company may
experience underutilized linehaul capacity as it continues to meet its published service standards. However, in order to continue to increase market share, the Company believes these cost are necessary to provide quality and consistent service in its new and existing markets.

Fuel expenses decreased to $4.9 \%$ of revenue from $5.6 \%$ for the third quarter of 2000. This reflects a gradual decline in fuel prices since the fourth quarter 2000, a trend that has continued into the fourth quarter 2001. To offset the price volatility of petroleum based products such as diesel fuel, the Company has implemented a fuel surcharge on most of its tariffs and contracts. Generally, the surcharge provides for increases in revenue as fuel costs increase above certain benchmark price levels.

Net interest expense for the third quarter of 2001 increased slightly to $1.1 \%$ of revenue from $1.0 \%$ for the prior-year comparable period, primarily as a result of an increase in the amount of debt outstanding between the quarters. Net income was $\$ 3,659,000$ compared to $\$ 4,293,000$, a decrease of $14.8 \%$, and the effective tax rate for both the third quarter of 2001 and 2000 was $39.0 \%$.

Nine Months Ended September 30, 2001, Compared to Nine Months Ended September 30, 2000

Revenue for the first three quarters of the year was $\$ 377,835,000$ compared to $\$ 355,328,000$ for the prior-year period, an increase of $6.3 \%$. Increases in operating expenses outpaced revenue growth and as a result, the Company's operating ratio increased to $95.5 \%$ from $93.9 \%$. Net income for the period decreased $30.7 \%$ to $\$ 7,757,000$ from $\$ 11,196,000$ for the comparable period in 2000.

The Company's financial results for the first nine months of 2001 were impacted by both the deceleration of the national economy and the acquisition of selected assets of Carter \& Sons Freightways Inc. In the first three quarters of the year, economic factors depressed demand for transportation services as reflected by only a $.8 \%$ decrease in tonnage between the two periods. Although total tonnage was relatively flat, LTL tonnage grew $5.5 \%$ while tonnage from shipments weighing more than $10,000 \mathrm{lbs}$. declined. Because LTL shipments generally are priced at a higher revenue per hundredweight, the Company increased revenue while tonnage decreased. Net revenue per hundredweight was $\$ 10.07$ through the first nine months of 2001 compared to $\$ 9.40$ for the prior-year period, an increase of $7.2 \%$. This increase reflects both the change in tonnage mix and a rate increase on the Company's general tariffs implemented in August 2001.

The Carter \& Sons acquisition in February 2001 contributed to the Company's ability to grow tonnage and revenue in a period where industry levels generally declined. As a result of this acquisition, the Company opened 13 new service centers, primarily in Texas and Oklahoma. Combined with its existing operations, this expansion generated a $110.7 \%$ increase in intra-regional revenue for the Company's South Central Region.

The Company targeted revenue growth in the range of $10 \%$ to $15 \%$ for the current year, a goal that will be extremely difficult to obtain in the current economic environment. The terrorist attacks on September 11, 2001 have also had a negative impact on demand for transportation products and have negatively impacted costs, which has carried over into the fourth quarter of the year. As a result, the Company is experiencing excess capacity or lack of density in its operations that has resulted in an increase in its

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operating ratio. Also contributing to the cost increases are markets acquired in the Carter acquisition, which have yet to mature and supply the Company with the density required to contribute to profitability. The Company expects that as those markets mature and the economy improves, its historic levels of density, operating ratio and profitability will return. Excess capacity is also evident by the increase in depreciation and amortization expense to $5.9 \%$ of revenue from $5.6 \%$ in the prior-year period. These increases are due to underutilization of a larger revenue equipment fleet and operating more owned service center facilities in the first nine months of 2001.

In addition to these factors, the Company also experienced increases in certain costs that impacted its results. Linehaul driver pay increased to $12.3 \%$ of revenue from $11.8 \%$ for the prior-year period primarily as a result of a general wage increase in September 2001 and a $.3 \%$ decline in revenue per intercity mile.

Health care and workers compensation expenses increased $22.8 \%$ and $14.3 \%$, respectively, when compared with the prior-year period. The Company monitors these expenses for opportunities to prevent and minimize these costs; however, health care costs continue to escalate disproportionately to other cost increases incurred by the Company.

Fuel expense remained relatively flat at $5.4 \%$ for the two comparable periods. The Company has implemented a fuel surcharge in its general tariffs and contracts, which has effectively offset the increase in the price of petroleum products required by the Company's operations. The fuel surcharge is recorded in net revenue. The Company seeks to continue to apply these surcharges until prices fall below certain floor levels.

As a result of a higher average level of debt outstanding for the first nine months of 2001, interest expense increased to $1.2 \%$ of revenue from $.9 \%$. Outstanding debt was $\$ 88,938,000$ at September 30, 2001 compared to $\$ 85,187,000$ at September 30, 2000, an increase of $4.4 \%$. This increase is primarily due to the additional financing required to fund $\$ 30,122,000$ of net capital expenditures in 2001 and $\$ 61,030,000$ of net capital expenditures in 2000 ..

The effective tax rate for both periods was $39 \%$.

## LIQUIDITY AND CAPITAL RESOURCES

Expansion in both the size and number of service center facilities, the planned tractor and trailer replacement cycle and revenue growth have required continued investment in property and equipment. In order to support these requirements, the Company incurred net capital expenditures of $\$ 30,122,000$ during the first nine months of 2001. Cash flows generated internally funded all of the required capital expenditures for this period. At September 30, 2001, long-term debt including current maturities increased to $\$ 88,938,000$ from $\$ 83,542,000$ at December 31, 2000.

The Company estimates net capital expenditures to be approximately $\$ 35,000,000$ to $\$ 40,000,000$ for the year ending December 31, 2001. Of that, approximately $\$ 23,000,000$ is planned to be used for purchase or construction of larger replacement service centers or expansion of existing service centers, $\$ 8,000,000$ is planned to be used to purchase revenue equipment, $\$ 7,000,000$ is planned to be used for investments in technology and other assets. The Company plans to fund these expenditures primarily through cash flows from operations supplemented by additional borrowings.

On May 31, 2000 the Company entered into a $\$ 62,500,000$ uncollateralized committed credit facility that consists of a $\$ 50,000,000$ line of credit and a $\$ 12,500,000$ line to support standby letters of credit. This facility has a term of three years that expires on May 31, 2003. Interest on the line of credit is charged at rates that vary based upon a certain financial performance ratio. The applicable interest rate for the third quarter of 2001 under this agreement was based upon LIBOR plus $.85 \%$. A fee of $.25 \%$ was charged on the unused portion of the line of credit and fees ranging between $.70 \%$ to $.71 \%$ were charged on outstanding standby letters of credit. At September 30, 2001, there were no outstanding borrowings on the line of credit and $\$ 6,853,000$ outstanding on the standby letter of credit facility. Standby letters of credit are primarily issued as collateral for self-insured retention reserves for bodily injury, property damage and workers' compensation claims. On May 31, 2001 this credit agreement was amended, effective May 7, 2001, to decrease the line of credit facility to $\$ 20,000,000$ for the remainder of the term.

On May 4, 2001, the Company entered into a $\$ 65,000,000$ Note Purchase and Shelf Agreement with The Prudential Insurance Company of America ("Prudential"). Under this agreement, the Company assumed five senior notes totaling $\$ 50,000,000$ issued by Prudential and its associates, all of which bear an interest rate of $6.93 \%$ and a maturity date of August 10,2008 . The notes call for quarterly interest payments beginning on August 10, 2001 and 10 semi-annual principal payments of $\$ 5,000,000$ beginning on February 10,2004 . The proceeds from this agreement were used to reduce the outstanding balance on the Company's revolving line of credit. The terms of the agreement allow the Company to authorize the issuance and sale of amounts not to exceed $\$ 15,000,000$ in additional senior notes. The applicable interest rate and payment schedules for any new notes will
be determined and mutually agreed upon at the time of issuance. The Company's exposure to changes in interest rates is minimal and limited to the outstanding balance of its line of credit facility, which had no outstanding balance at September 30, 2001. The Company does not currently use interest rate derivative instruments to manage exposure to interest rate changes. Also, the Company is not using any fuel hedging instruments as its tariff provisions generally allow for fuel surcharges to be implemented in the event that fuel prices exceed stipulated levels.

## INFLATION

Most of the Company's expenses are affected by inflation, which will generally result in increased costs. In response to the rising cost of petroleum products, particularly diesel fuel, the Company has implemented a fuel surcharge in its tariffs and contractual agreements. The fuel surcharge is designed to offset the cost of fuel above a base price and increases as fuel prices escalate over the base. For the quarter ending September 30, 2001, the net effect of inflation on the Company's results of operations was minimal.

## SEASONALITY

The Company's tonnage levels and revenue mix are subject to seasonal trends common in the motor carrier industry. Financial results in the first and fourth quarters are normally lower due to reduced shipments during the winter months. Harsh winter weather can also adversely impact the Company's performance by reducing demand and increasing operating expenses. The second and third quarters reflect increased demand for services during the spring and summer months, which generally result in improved operating margins.

## ENVIRONMENTAL

The Company is subject to federal, state and local environmental laws and regulations, particularly relative to underground storage tanks. The Company believes it is in compliance with applicable environmental laws and regulations, including those relating to underground storage tanks, and does not believe that the cost of future compliance will have a material adverse effect on the Company's operations or financial condition.

## FORWARD-LOOKING INFORMATION

Forward-looking statements in this report, including, without limitation, statements relating to future events or the future financial performance of the Company appear in the preceding Management's Discussion and Analysis of Financial Condition and Results of Operations and in other written and oral statements made by or on behalf of the Company, including, without limitation, statements relating to the Company's goals, strategies, expectations, competitive environment, regulation and availability of resources. Such forward-looking statements are made pursuant to the safe harbor provisions of the Private Securities Litigation Reform Act of 1995. Investors are cautioned that such forward-looking statements involve risks and uncertainties that could cause actual events and results to be materially different from those expressed or implied herein, including, but not limited to, the following: (1) changes in the Company's goals, strategies and expectations, which are subject to change at any time at the discretion of the Company; (2) the Company's ability to maintain a nonunion, qualified work force; (3) the competitive environment with respect to industry capacity and pricing; (4) the availability and cost of fuel, additional revenue equipment and other significant resources; (5) the ability to impose and maintain fuel surcharges
to offset increases in fuel prices; (6) the impact of regulatory bodies; (7) various economic factors such as insurance costs, liability claims, interest rate fluctuations, the availability of qualified drivers or owner-operators, fluctuations in the resale value of revenue equipment, increases in fuel or energy taxes, economic recessions and downturns in customers' business cycles and shipping requirements; (8) the Company's ability to raise capital or borrow funds on satisfactory terms, which could limit growth and require the Company to operate its revenue equipment for longer periods of time; (9) the Company's
ability to purchase, build or lease facilities suitable for its operations; and (10) other risks and uncertainties indicated from time to time in the Company's filings with the Securities and Exchange Commission.

Item 3. Quantitative and Qualitative Disclosure of Market Risk
The information called for by this item is provided under the caption "Liquidity and Capital Resources" under Item 2 - Management's Discussion and Analysis of Financial Condition and Results of Operations.

## PART II. OTHER INFORMATION

Item 6. Exhibits and Reports on Form 8-K
a) Exhibits: None
b) Reports on Form 8-K: No reports on Form 8-K were filed during the quarter ended September 30, 2001.

## SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

OLD DOMINION FREIGHT LINE, INC.

DATE: NOVEMBER 9, 2001
J. WES FRYE
J. Wes Frye

Senior Vice President - Finance
(Principal Financial Officer)

DATE: NOVEMBER 9, 2001
JOHN P. BOOKER III

John P. Booker III
Vice President - Controller
(Principal Accounting Officer)

