SECURITIES AND EXCHANGE COMMISSION

WASHINGTON, D.C. 20549
(Mark One)
[X] QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the quarterly period ended March 31, 1998

## [ ] TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the transition period from $\qquad$ to $\qquad$ .

COMMISSION FILE NUMBER: 0-19582

OLD DOMINION FREIGHT LINE, INC.
(Exact name of registrant as specified in its charter)
$<$ TABLE $>$
<CAPTION>
$<$ S $><$ C $>$

## VIRGINIA

(State or other jurisdiction of incorporation or organization) </TABLE>

56-0751714
(I.R.S. Employer Identification No.)

> 1730 WESTCHESTER DRIVE HIGH POINT, NC 27262
(Address of principal executive offices)
TELEPHONE NUMBER (336) 889-5000
Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or $15(\mathrm{~d})$ of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days.


As of May 12, 1998, there were $8,310,596$ shares of the registrant's Common Stock (\$.10 par value) outstanding.

PART I. FINANCIAL INFORMATION
ITEM 1. FINANCIAL STATEMENTS

OLD DOMINION FREIGHT LINE, INC.

CONSOLIDATED STATEMENTS OF OPERATIONS
$<$ TABLE $>$
$<$ S $><$ C $>$
QUARTER ENDED
MARCH 31, $\quad$ March 31,
$1998 \quad$------------------------
(UNAUDITED)
(In thousands, except share data)


The accompanying notes are an integral part of these financial statements.

## OLD DOMINION FREIGHT LINE, INC. <br> CONSOLIDATED BALANCE SHEETS

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MARCH 31, December 31, 1998 1997
(UNAUDITED) (Audited)

## ASSETS


</TABLE>

The accompanying notes are an integral part of these financial statements.

## 3

## OLD DOMINION FREIGHT LINE, INC. <br> CONSOLIDATED BALANCE SHEETS (CONTINUED)

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| MARCH 31, | December 31, |
| :--- | :--- |
| 1998 | 1997 |

(In thousands, except share data)
(UNAUDITED) (Audited)

## LIABILITIES AND STOCKHOLDERS' EQUITY

Current liabilities:

| Accounts payable | $\$ 14,770$ | $\$ 14,161$ |  |
| :--- | :---: | :---: | :---: |
| Compensation and benefits | 10,965 |  | 8,915 |


| Claims and insurance accruals | 9,135 | 9,275 |
| :---: | :---: | :---: |
| Other accrued liabilities | 2,453 | 1,587 |
| Income taxes payable | 809 | - |
| Current maturities of long-term debt | 5,445 | 5,146 |
| Total current liabilities | 43,577 | 39,084 |
| Long-term debt | 55,014 | 42,155 |
| Other non-current liabilities | 7,951 | 7,704 |
| Deferred income taxes | 17,203 | 16,617 |
| Total long-term liabilities | 80,168 | 66,476 |
| Stockholders' equity: |  |  |
| Common stock - $\$ .10$ par value, $25,000,000$ shares authorized, $8,310,596$ outstanding, respectively | 831 | 831 |
| Capital in excess of par value | 23,891 | 23,891 |
| Retained earnings | 62,692 | 60,779 |
| Total stockholders' equity | 87,414 | 85,501 |
| Commitments and contingencies | - | - |
| Total liabilities and stockholders' equity | \$ 211,159 | \$ 191,061 |

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The accompanying notes are an integral part of these financial statements.

## 4

OLD DOMINION FREIGHT LINE, INC. CONSOLIDATED STATEMENTS OF CASH FLOWS
$<$ TABLE $>$
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## </TABLE>

The accompanying notes are an integral part of these financial statements.

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## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

## BASIS OF PRESENTATION

The consolidated financial statements are unaudited and reflect all adjustments (consisting only of normal recurring adjustments) which are, in the opinion of management, necessary for a fair presentation of the financial position and operating results for the interim periods. The consolidated financial statements should be read in conjunction with the consolidated financial statements and notes thereto contained in the Company's Annual Report on Form 10-K for the fiscal year ended December 31, 1997. The results of operations for the quarter ended March 31, 1998, are not necessarily indicative of the results for the entire fiscal year ending December 31, 1998.

There have been no significant changes in the accounting policies of the Company, or significant changes in the Company's commitments and contingencies as previously described in the 1997 Annual Report to Shareholders and related annual report to the Securities and Exchange Commission on Form 10-K.

## EARNINGS PER SHARE

Net income per share of common stock is based on the weighted average number of shares outstanding during each period. The Company's restated EPS under Statement of Financial Accounting Standards ("SFAS") No. 128, EARNINGS PER SHARE, for both basic and diluted EPS was $\$ .23$ and $\$ .17$ for the quarters ended March 31, 1998 and 1997, respectively.

## RECENT ACCOUNTING PRONOUNCEMENTS

In June 1997, the Financial Accounting Standards Board ("FASB") issued SFAS No. 130, REPORTING COMPREHENSIVE INCOME, which establishes standards for the reporting and display of comprehensive income and its components in a full set of general purpose financial statements. The Company adopted SFAS No. 130 in the first quarter of 1998.

In June 1997, the FASB issued SFAS No. 131, DISCLOSURES ABOUT SEGMENTS OF AN
ENTERPRISE AND RELATED INFORMATION, which requires that a publicly-held company
report financial and descriptive information about its operating segments in
financial statements issued to shareholders for interim and annual periods. The
Statement also requires additional disclosures with respect to products and
services, geographic areas of operations and major customers. The Company
adopted Statement No. 131 in the first quarter of 1998.
The impact of the adoption of these statements was not material.
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ITEM 2. MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS

RESULTS OF OPERATIONS FOR THE THREE MONTHS ENDED MARCH 31, 1998, VS. MARCH 31, 1997

<TABLE>
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EXPENSES AS A PERCENTAGE OF REVENUE FROM OPERATIONS
\begin{tabular}{|c|c|c|c|}
\hline \multirow[t]{2}{*}{} & \multicolumn{3}{|c|}{THREE MONTHS ENDED MARCH 31,} \\
\hline & 1998 & \multicolumn{2}{|c|}{1997} \\
\hline Revenue from operations & & 100.0\% & 100.0\% \\
\hline \multicolumn{4}{|l|}{Operating expenses:} \\
\hline Salaries, wages and benefits & & 60.1 & 59.0 \\
\hline Purchased transportation & & 4.7 & 4.6 \\
\hline Operating supplies and expenses & & 8.7 & 10.2 \\
\hline Depreciation and amortization & & 5.3 & 5.4 \\
\hline Building and office equipment rents & & 2.0 & 2.3 \\
\hline Operating taxes and licenses & & 4.2 & 4.5 \\
\hline Insurance and claims & & 3.3 & 3.2 \\
\hline Communications and utilities & & 1.9 & 1.9 \\
\hline General supplies and expenses & & 4.2 & 3.7 \\
\hline Miscellaneous expenses & & 1.0 & 0.8 \\
\hline Total operating expenses & & 95.4 & 95.6 \\
\hline Operating income & & 4.6 & 4.4 \\
\hline Interest expense, net & & 1.0 & 1.2 \\
\hline Other expense, net & & 0.1 & 0.1 \\
\hline Income before income taxes & & 3.5 & 3.1 \\
\hline Provision for income taxes & & 1.3 & 1.2 \\
\hline Net income & & \% & 1.9\% \\
\hline
\end{tabular}
</TABLE>

## RESULTS OF OPERATIONS

## THREE MONTHS ENDED MARCH 31, 1998, VERSUS THREE MONTHS ENDED MARCH 31, 1997

Net revenue for the first quarter of 1998 was $\$ 88,694,000$, an increase of $20.5 \%$, compared to $\$ 73,591,000$ for the first quarter of 1997 . Less than truckload ("LTL") tonnage increased $18.4 \%$ during the quarter primarily due to efforts to increase market share and freight density in the Company's existing service center network. This increase also reflects the purchase of selected assets of Fredrickson Motor Express, a southeastern regional LTL motor carrier based in Charlotte, NC, and the opening of four new service centers in Buffalo, Rochester, Syracuse and Albany, New York during the first quarter of 1998. The asset purchase and upstate New York expansion contributed approximately $4 \%$ of the total $20.5 \%$ revenue growth.

Average revenue per LTL shipment decreased $.9 \%$ to $\$ 120.10$ in the current quarter from $\$ 121.21$ for the same quarter in 1997. This decrease was due primarily to a $1.4 \%$ decrease in LTL weight per shipment to $1,069 \mathrm{lbs}$. from $1,084 \mathrm{lbs}$. Average length of haul also decreased $.6 \%$ to 847 miles for the current quarter from 852 miles for the same quarter of 1997. These decreases are attributed to the regional characteristics of the additional freight contributed by the Fredrickson asset purchase and the growth of the Company's regional business in the northern and midwest regions. The average LTL revenue per hundredweight increased to $\$ 11.24$ compared to $\$ 11.18$, an increase of $.5 \%$. This increase reflects a rate increase effective January 1, 1998, on the Company's general tariffs.

Operating expenses as a percentage of net revenue, the operating ratio, decreased to $95.4 \%$ for the first quarter of 1998 from $95.6 \%$ for the same period of 1997. The improvement in the operating ratio was due to decreases in operating supplies and expenses, depreciation and amortization, building and office equipment rents and operating taxes and licenses as a percent of revenue. Combined, these costs decreased to $20.2 \%$ of revenue compared to $22.4 \%$ for the same quarter of 1997.

Operating supplies and expenses accounted for a significant portion of the reduction, decreasing to $8.7 \%$ of revenue from $10.2 \%$ for the same quarter last year. The decrease in operating supplies and expenses is attributed to a $15.8 \%$ reduction in the average price per gallon of fuel combined with a $1 \%$ improvement in fuel efficiency for the first quarter of 1998. In addition, vehicle repair and maintenance expense decreased to $1.8 \%$ of revenue in the current quarter from $2.2 \%$ for the same quarter of 1997. The reduction in maintenance expense is attributed to the Company's aggressive preventive maintenance program and the decrease in the use of external maintenance vendors. Building and office equipment rents decreased to $2.0 \%$ of revenue from $2.3 \%$ primarily as a result of the Company's purchase of service centers that were previously leased.

These reduced expenses as a percent of revenue were partially offset by increases in salaries, wages and benefits, purchased transportation, insurance and claims, general supplies and expenses and miscellaneous expenses to $73.3 \%$ of revenue compared to $71.3 \%$ for the same period last year. The increases in salaries, wages and benefits and general supplies and expenses are due to the planned strategic increase of 39 salespersons since the end of the first quarter of 1997, as well as the start up costs related to the upstate New York expansion and the Fredrickson asset purchase.

Net interest expense decreased to $1.0 \%$ of revenue in the first quarter of the current year from $1.2 \%$ for the same quarter of 1997. On February 27, 1998, the Company secured $\$ 20,000,000$ of additional Senior Note financing and used $\$ 11,805,000$ of the proceeds to reduce the Company's line of credit, which carried a higher interest rate than the notes, and placed the remaining proceeds into short-term interest producing investments in anticipation of future capital expenditures. For the quarter, interest expense increased $\$ 155,000$ due to the increase in long-term debt and a higher average outstanding debt level, however, interest income increased $\$ 110,000$ due to the income earned on the invested proceeds.

Net income was $\$ 1,913,000$ for the quarter ended March 31, 1998, an increase of $36.7 \%$, compared to $\$ 1,399,000$ for the same quarter of the previous year. The effective tax rate was $38.0 \%$ for the first quarter of 1998 compared to $38.5 \%$ for the same period of 1997.

## LIQUIDITY AND CAPITAL RESOURCES

Expansion in both the size and number of service center facilities, as well as the scheduled tractor and trailer replacement cycle, require continued investment in property and equipment. The Company currently anticipates capital expenditures of between $\$ 60,000,000$ and $\$ 65,000,000$ for 1998 . This investment will be financed by a combination of internally generated cash flow supplemented with borrowings. Capital expenditures during the quarter ended March 31, 1998, were approximately $\$ 15,197,000$. Long-term debt including current maturities increased to $\$ 60,459,000$ at March 31, 1998, from $\$ 47,301,000$ at December 31, 1997. While debt increased $\$ 13,158,000$ from year-end 1997, approximately $\$ 8,200,000$ of the proceeds were held in short-term investments at the end of the quarter in anticipation of scheduled capital expenditures.

The Company generally meets its working capital needs with cash generated from operations, supplemented by credit lines. Working capital requirements are generally higher during the first and fourth quarters because of seasonal declines in revenue and annual payments of property taxes, equipment tags and licenses. The Company currently maintains a $\$ 32,500,000$ uncollateralized committed credit agreement that provides a $\$ 17,500,000$ line of credit and a $\$ 15,000,000$ letter of credit facility. Interest on the line of credit is charged at rates that can vary based upon a certain financial performance ratio and the stated period of time the borrowings are outstanding. The applicable interest rate is based upon LIBOR plus $.75 \%$ for periods of $30-180$ days and prime minus $1 \%$ for periods less than 30 days. A fee of $.25 \%$ is charged on the unused portion of the $\$ 32,500,000$ line of credit and letter of credit facility, and a fee of $.75 \%$ is charged on the outstanding letters of credit. At March 31, 1998, there was no balance outstanding on the line of credit and $\$ 7,891,000$ outstanding on the letter of credit facility, which is required for self-insured retention reserves for bodily injury, property damage and workers' compensation insurance. The Company believes that it has sufficient credit lines and capacity to meet seasonal and long-term financing needs.

On February 27, 1998, the Company entered into a $\$ 20,000,000$ private placement of debt through a Note Purchase Agreement with two insurance companies. The Note Purchase Agreement consists of $\$ 10,000,000$ of Senior Notes maturing in seven years bearing an interest rate of $6.35 \%$ and $\$ 10,000,000$ of Senior Notes maturing in ten years bearing an interest rate of $6.59 \%$. The proceeds from this private debt agreement were used to replace the outstanding borrowings on the line of credit facility with long term, fixed rate obligations with the excess proceeds to be used to finance 1998 planned capital expenditures for service center facilities and revenue equipment.

## IMPACT OF THE YEAR 2000

Some of the Company's older software applications were written using two digits rather than four to define the applicable year. As a result, that software may interpret a date using " 00 " as the year 1900 rather than the year 2000. This could possibly cause a system failure or miscalculations causing disruptions of operations, including, among other things, a temporary inability to process transactions, send invoices, or engage in normal business activities.

The Company has completed an assessment and will have to modify or replace portions of its software to ensure that its computer systems will function properly with respect to dates in the year 2000 and thereafter. The total cost of this year 2000 project is expected to be approximately $\$ 500,000$. The project is currently underway, with several of the affected systems having already been modified or replaced. The project to modify internally generated software is expected to be completed in its entirety by the end of the third quarter of 1998 and may require additional expenditures of approximately $\$ 250,000$ to complete. The Company believes that with the necessary modifications to existing software and any necessary conversions to new software, the year 2000 issue does not pose significant operational problems for its computer systems.

The cost of the project and the date on which the Company believes it will
complete the year 2000 modifications are based on management's best estimates, which were derived utilizing numerous assumptions of future events, including the continued availability of certain resources and other factors. However, there can be no guarantee that these estimates will be achieved and actual results could differ

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materially from those anticipated. Specific factors that might cause such material differences include, but are not limited to, the availability and cost of personnel trained in this area, the ability to locate and correct all relevant computer code and similar uncertainties.

The Company has not completed an evaluation of its major customers and suppliers to determine if they have taken adequate measures to ensure that necessary modifications are made to their software prior to the year 2000. While the Company is not dependent on any one customer or supplier, failure to make necessary year 2000 modifications by any large groups of customers or suppliers could result in a material adverse impact on the Company.

## INFLATION

Most of the Company's expenses are affected by inflation, which will generally result in increased costs. During the first quarter of 1997 and 1998, the effect of inflation on the Company's results of operations was minimal.

## SEASONALITY

The Company's operations are subject to seasonal trends common in the motor carrier industry. Operating results in the first and fourth quarters are normally lower due to reduced shipments during the winter months. Harsh winter weather can also adversely impact the Company's performance by reducing demand and increasing operating expenses. The second and third quarters are stronger due to increased demand for services during the spring and summer months.

## ENVIRONMENTAL

The Company is subject to federal, state and local environmental laws and regulations, particularly relative to underground storage tanks ("UST's"). The Company believes it is in compliance with applicable environmental laws and regulations relating to UST's and does not believe that the cost of future compliance would have a material adverse effect on the Company's operations or financial condition.

## FORWARD-LOOKING INFORMATION

Forward-looking statements relating to future events or the future financial performance of the Company appear in the preceding Management's Discussion and Analysis of Financial Condition and Results of Operations and in other written and oral statements made by or on behalf of the Company, including without limitation, statements relating to the Company's goals, strategies, expectations, competitive environment, regulation and availability of resources. Such forward-looking statements are made pursuant to the safe harbor provisions of the Private Securities Litigation Reform Act of 1995. Investors are cautioned that such forward-looking statements involve risks and uncertainties that could cause actual events and results to be materially different from those expressed or implied herein, including, but not limited to, the following: (1) changes in the Company's goals, strategies and expectations, which are subject to change at any time at the discretion of the Company; (2) the Company's ability to maintain a nonunion, qualified work force; (3) the competitive environment with respect to industry capacity and pricing; (4) the availability and cost of fuel, additional revenue equipment, service centers and other significant resources; (5) the impact of regulatory bodies; (6) various economic factors such as insurance costs, liability claims, interest rate fluctuations, the availability of qualified drivers or owner-operators, fluctuations in the resale value of revenue equipment, increases in fuel or energy taxes, economic recessions and downturns in customers' business cycles and shipping requirements; (7) the Company's inability to raise capital or borrow funds on satisfactory terms, which could limit growth and require the Company to operate its revenue equipment for longer periods of time; and (8) other risks and uncertainties indicated from time to time in the Company's filings with the Securities and Exchange Commission.

## PART II. OTHER INFORMATION

## ITEM 4. SUBMISSION OF MATTERS TO A VOTE OF SECURITY HOLDERS

The Company held its 1998 Annual Meeting of Stockholders on May 4, 1998. The only item on the agenda was the election of directors for which votes were cast or withheld as follows:

| Nominee | For | Withheld |
| :--- | :---: | :---: |
| ------------- |  |  |
| Earl E. Congdon | $7,055,535$ | 750 |
| John R. Congdon | $7,055,585$ | 700 |
| John A. Ebeling | $7,055,585$ | 700 |
| Harold G. Hoak | $7,055,585$ | 700 |
| Franz F. Holscher | $7,055,585$ | 700 |
| David S. Congdon | $7,055,585$ | 700 |
| John R. Congdon, Jr. | $7,055,585$ | 700 |

## ITEM 6. EXHIBITS AND REPORTS ON FORM 8-K

a) Exhibits:

Exhibit No. 27

Description
Financial Data Schedule
b) Reports on Form 8-K: No reports on Form 8-K were filed during the quarter ended March 31, 1998.

## SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.
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<CAPTION $>$
$<$ S $><$ C $>$

OLD DOMINION FREIGHT LINE, INC.
DATE: May 12, 1998 /s/ J. WES FRYE

DATE: May 12, 1998
/s/ JOHN P. BOOKER III

John P. Booker III
Vice President - Controller
(Principal Accounting Officer)
</TABLE>
$<$ TABLE $><$ S $><$ C $>$


