FORM 10-Q

## SECURITIES AND EXCHANGE COMMISSION

Washington, D.C. 20549

## (Mark One)

[X] QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the quarterly period ended March 31, 1997

## [ ] TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the transition period from $\qquad$ to $\qquad$ .

Commission File Number: 0-19582

OLD DOMINION FREIGHT LINE, INC.
(Exact name of registrant as specified in its charter)

VIRGINIA
(State or other jurisdiction of incorporation or organization)

56-0751714
(I.R.S. Employer Identification No.)

1730 Westchester Drive
High Point, NC 27262
(Address of principal executive offices)

Telephone Number (910) 889-5000
Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days.
Yes X . No

As of April 30, 1997, there were 8,308,196 shares of the registrant's Common Stock (\$.10 par value) outstanding.

## PART I. FINANCIAL INFORMATION

Item 1. Financial Statements

OLD DOMINION FREIGHT LINE, INC.

## CONSOLIDATED STATEMENTS OF OPERATIONS

$<$ TABLE $>$
<CAPTION $>$


| Building and office equipment rents | 1,675 | 1,679 |
| :---: | :---: | :---: |
| Operating taxes and licenses | 3,313 | 3,086 |
| Insurance and claims | 2,316 | 2,406 |
| Communications and utilities | 1,425 | 1,482 |
| General supplies and expenses | 2,706 | 2,724 |
| Miscellaneous expenses | 601 | 447 |
| Total operating expenses | 70,377 | 66,566 |
| Operating income | 3,214 | 1,696 |
| Other deductions: |  |  |
| Interest expense, net | 868 | 546 |
| Other expense, net | 72 | 90 |
| Total other deductions | 940 | 636 |
| Income before income taxes | 2,274 | 1,060 |
| Provision for income taxes | 875 | 403 |
| Net income | ,399 | 657 |

Income per common share:

| Net income | $\$ 0.17$ | $\$ 0.08$ |  |
| :--- | ---: | ---: | ---: |
| Weighted average number of shares outstanding | $8,319,420$ | $8,345,608$ |  |
| </TABLE $>$ |  |  |  |

The accompanying notes are an integral part of these financial statements.

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## OLD DOMINION FREIGHT LINE, INC. CONSOLIDATED BALANCE SHEETS

## $<$ TABLE $>$

$<$ CAPTION $>$


Total property and equipment
Less accumulated depreciation and amortization

Net property and equipment

183,472
$(73,220)$

Other assets, less insurance policy loans of $\$ 1,815$ at
March 31, 1997, and December 31, $1996 \quad 5,829 \quad 5,287$

Total assets

## \$172,779 \$ 170,726

</TABLE>

The accompanying notes are an integral part of these financial statements.

## OLD DOMINION FREIGHT LINE, INC. CONSOLIDATED BALANCE SHEETS (CONTINUED)

$<$ TABLE $>$
<CAPTION $>$

| (In thousands, except share data) | $\begin{aligned} & \text { March } 31 \text {, } \\ & 1997 \end{aligned}$ | $\begin{aligned} & \text { December 31, } \\ & 1996 \end{aligned}$ |  |
| :---: | :---: | :---: | :---: |
|  |  | (Unaudited) | (Audited) |
| <S> | < $\mathrm{C}>$ | < $\mathrm{C}>$ |  |

LIABILITIES AND STOCKHOLDERS' EQUITY
Current liabilities:

| Accounts payable | \$ 9,873 | \$ 14,860 |
| :---: | :---: | :---: |
| Compensation and benefits | 7,816 | 6,919 |
| Claims and insurance accruals | 8,720 | 8,918 |
| Other accrued liabilities | 2,107 | 1,509 |
| Income taxes payable | 503 | - |
| Current maturities of long-term debt | 4,537 | 3,659 |
| Total current liabilities | 33,556 | 35,865 |
| Long-term debt | 40,415 | 39,482 |
| Other non-current liabilities | 7,645 | 7,074 |
| Deferred income taxes | 14,326 | 13,377 |
| Total long-term liabilities | 62,386 | 59,933 |

Stockholders' equity:
Common stock - $\$ .10$ par value, $25,000,000$ shares authorized, $8,308,196$ and $8,345,608$ shares outstanding
at March 31, 1997, and December 31, 1996, respectively
Capital in excess of par value
23,867
52,139
23,352
Retained earnings

Total stockholders' equity
76,837
74,928

The accompanying notes are an integral part of these financial statements.

## 4 <br> OLD DOMINION FREIGHT LINE, INC. CONSOLIDATED STATEMENTS OF CASH FLOWS

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Adjustments to reconcile net income to net cash provided by operating activities:

| Depreciation and amortization | 3,991 | 3,772 |
| :--- | :---: | :---: |
| Deferred income taxes | 949 | 101 |


| (Gain) Loss on sale of property and equipment |  | (43) | 60 |
| :---: | :---: | :---: | :---: |
|  |  | Changes in assets and liabilities: |  |  |  |
|  |  |  |  |  |  |
| Receivables, net | $(2,235)$ | $(1,960)$ |  |
| Tires on equipment | 271 | 181 |  |
| Prepaid expenses and other assets | 486 | 849 |  |
| Accounts payable | $(4,987)$ | 5,428 |  |
| Compensation, benefits and other accrued liab | bilities | 1,495 | 1,77 |
| Estimated liability for claims | (198) | (36) |  |
| Income taxes payable | 503 | 491 |  |
| Other liabilities | 571 | (521) |  |



[^0]The accompanying notes are an integral part of these financial statements.

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

1. The consolidated financial statements are unaudited and reflect all adjustments (consisting only of normal recurring adjustments) which are, in the opinion of management, necessary for a fair presentation of the financial position and operating results for the interim periods. Certain prior year amounts have been reclassified to conform with the current year presentation. The consolidated financial statements should be read in conjunction with the consolidated financial statements and notes thereto contained in the Company's Annual Report on Form 10-K for the fiscal year ended December 31, 1996. The results of operations for the three months ended March 31, 1997, are not necessarily indicative of the results for the entire fiscal year ending December 31, 1997.
2. Net income per share of common stock is based on the weighted average number of shares outstanding during each period.
3. In February 1997, the Financial Accounting Standards Board issued Statement No. 128, Earnings per Share, which is required to be adopted on December 31, 1997. At that time, the Company will be required to change the method currently used to compute earnings per share and to restate all prior periods. The impact of Statement 128 on the calculation of earnings per share in the current period and those leading up to the date of adoption and thereafter is not expected to be material.

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Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations

Results of Operations for the Three Months Ended March 31, 1997, Compared to March 31, 1996

Expenses as a Percentage of Revenue from Operations

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| Interest expense, net | 1.2 | 0.8 |
| :---: | :---: | :---: |
| Other expense, net | 0.1 | 0.1 |
| Income before income taxes | 3.1 | 1.6 |
| Provision for income taxes | 1.2 | 0.6 |
| Net income | 1.9\% | 1.0\% |

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## RESULTS OF OPERATIONS

Three Months Ended March 31, 1997, versus Three Months Ended March 31, 1996
Net revenue for the first quarter of 1997 was $\$ 73,591,000$, an increase of $7.8 \%$, compared to $\$ 68,262,000$ for the first quarter of 1996 . Less than truckload ([fcoq]LTL[fccq]) tonnage increased $5.2 \%$ during the quarter primarily due to efforts to increase market share and freight density in the existing service center network. On February 20, 1997, the Company acquired certain assets of American Central Xpress, Inc., an Illinois based LTL trucking company with coverage primarily in Illinois and Missouri. In addition, a new service center was opened in Houston, Texas, on March 31, 1997. These additions resulted in less than ten percent of the increased tonnage during the quarter compared to the previous year.

Average revenue per LTL shipment increased $5.2 \%$ to $\$ 121.21$ in the current quarter from $\$ 115.17$ for the same quarter in 1996. This improvement was due primarily to a $3.9 \%$ increase in LTL weight per shipment to $1,084 \mathrm{lbs}$. from 1,043 lbs. In addition, average LTL revenue per hundredweight increased to $\$ 11.18$ compared to $\$ 11.04$, an increase of $1.3 \%$. This increase reflects a rate increase effective January 1, 1997, on the Company's general tariffs.

Operating expenses as a percentage of net revenue (operating ratio) decreased to $95.6 \%$ for the first quarter of 1997 from $97.5 \%$ for the same period of 1996. The decrease in the operating ratio was due to decreases in purchased transportation, operating supplies and expenses, depreciation and amortization, building and office equipment rents, insurance and claims, communications and utilities and general supplies and expenses as a percent of revenue. Combined, these costs decreased to $31.3 \%$ of revenue compared to $36.3 \%$ for the same quarter of 1996 .

Purchased transportation accounted for a significant portion of the lower operating expenses, decreasing to $4.6 \%$ of revenue from $8.1 \%$ for the same quarter last year. This decrease is due to the Company continuing to replace cartage agents with Company personnel and equipment. The decrease in operating supplies and expenses is attributed to a reduction in vehicle repair and maintenance expenses to $2.2 \%$ of revenue from $2.4 \%$ for the same quarter of 1996 as the harsh winter weather experienced during the first quarter of 1996 resulted in higher than normal operating costs. Building and office equipment rents decreased to $2.3 \%$ of revenue from $2.5 \%$ primarily as a result of the Company's purchase of service centers that were previously leased. Insurance and claims decreased to $3.2 \%$ of revenue from $3.5 \%$ due primarily to a reduction in cargo claims expense to $1.8 \%$ percent of revenue from $2.2 \%$ for the same quarter of 1996 .

Combined, depreciation and amortization, communications and utilities and general supplies and expenses decreased to $11.0 \%$ of revenue from $11.7 \%$ for the same quarter of 1996. These decreases can be attributed to the Company's effort to leverage revenue growth against relatively fixed costs.

These reduced expenses as a percent of revenue were partially offset by increases in salaries, wages and benefits to $59.0 \%$ of revenue compared to $56.0 \%$ for the same period last year. This increase is a result of the expansion costs in Illinois and Texas, reduced use of outside cartage agents replaced by Company personnel and equipment and a $17 \%$ increase in the number of Company sales personnel in conjunction with the Company's strategy of building market share in existing markets. The increased sales force is expected to generate additional revenue in strategic lanes as the year progresses.

Interest expense increased to $1.2 \%$ of revenue in the first quarter of the current year from $.8 \%$ for the same quarter of 1996. The increase was due primarily to an increase in outstanding debt to $\$ 44,952,000$ at March 31, 1997, from \$30,814,000 at March 31, 1996.

Net income was $\$ 1,399,000$ for the quarter ended March 31, 1997, an increase of $112.9 \%$, compared to $\$ 657,000$ for the same quarter of the previous year. The effective tax rate was $38.5 \%$ for the first quarter of 1997 compared to $38.0 \%$ for the same period of 1996 .

## \section*{8} <br> LIQUIDITY AND CAPITAL RESOURCES

Expansion in both the size and number of service center facilities, as well as the routine tractor and trailer turnover cycle, have required continued investment in property and equipment. In order to accommodate this growth, the Company currently anticipates capital expenditures between $\$ 33,000,000$ and $\$ 35,000,000$ for 1997 . This investment will be financed principally by internally generated cash flow supplemented with borrowings. Capital expenditures during the quarter ended March 31, 1997, were approximately \$5,531,000. Long-term debt including current maturities increased to $\$ 44,952,000$ at March 31, 1997, from $\$ 43,141,000$ at December 31, 1996. As a result, the Company has internally financed $67.3 \%$ of the first quarter capital expenditures.

The Company generally meets its working capital needs with cash generated from operations. Working capital requirements are generally higher during the first and fourth quarters because of seasonal declines in revenue and annual payments of property taxes, equipment tags and licenses. The Company currently maintains a $\$ 32,500,000$ uncollateralized committed credit agreement that provides a $\$ 15,000,000$ line of credit and a $\$ 17,500,000$ letter of credit facility. Interest on the line of credit is charged at rates that can vary based upon a certain financial performance ratio and the stated period of time the borrowings are outstanding. The applicable interest rate is based upon LIBOR plus $.75 \%$ for periods of 30-180 days and prime minus $1 \%$ for periods less than 30 days. The Company has also entered into a separate International Swap Dealers Association Agreement that hedges the interest rate on a portion of the outstanding amount on the credit line over a specified term. Pursuant to this agreement, as of March 31, 1997, the Company had fixed $\$ 3,500,000$ of the outstanding credit line at a rate of $6.54 \%$ through June 19, 1998. A fee of $.2 \%$ is charged on the unused portion of the $\$ 32,500,000$ line of credit and letter of credit facility, and a fee of $.6 \%$ is charged on the outstanding letters of credit. At March 31, 1997, there was $\$ 3,645,000$ outstanding on the line of credit and $\$ 11,275,000$ outstanding on the letter of credit facility, which is required for self-insured retention reserves for bodily injury, property damage and workers' compensation insurance. The Company believes that there are sufficient credit lines and capacity to meet seasonal and long-term financing needs.

## INFLATION

Most of the Company's expenses are affected by inflation, which will generally result in increased costs. During the first quarter, the effect of inflation on the Company's results of operations was minimal.

## SEASONALITY

The Company's operations are subject to seasonal trends common in the trucking industry. Operating results in the first and fourth quarters are normally lower due to reduced shipments during the winter months. The second and third quarters are stronger due to increased demand for services during the spring and summer months.

## ENVIRONMENTAL

The Company is subject to federal, state and local environmental laws and regulations, particularly relative to underground storage tanks ("UST's"). The Company is in compliance with applicable environmental laws and regulations relating to UST's and does not believe that the cost of future compliance would have a material adverse effect on the Company's operations or financial condition.

Forward-looking statements in the Company's Quarterly Report on Form 10-Q, Quarterly Report to Stockholders and other written and oral statements made by or on behalf of the Company, including and without limitation, statements relating to the Company's goals, strategies, expectations, competitive environment, regulation and availability of resources, are made pursuant to the safe harbor provisions of the Private Securities Litigation Reform Act of 1995. Investors are cautioned that such forward-looking statements involve risks and uncertainties including, but not limited to, the following: (1) the Company's
goals, strategies and expectations are subject to change at any time at the discretion of the Company; (2) the Company's ability to maintain a nonunion, qualified work force; (3) the competitive environment with respect to industry capacity and pricing; (4) the availability of fuel and other significant resources; (5) the impact of various regulatory bodies; and (6) other risks and uncertainties indicated from time to time in the Company's filings with the Securities and Exchange Commission.

## PART II. OTHER INFORMATION

Item 6. Exhibits and Reports on Form 8-K
a) Exhibits:

Exhibit No
Description
27 Financial Data Schedule
b) Reports on Form 8-K: No reports on Form 8-K were filed during the quarter ended March 31, 1997.

## SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

OLD DOMINION FREIGHT LINE, INC.

DATE: April 30, 1997 J. WES FRYE
J. Wes Frye

Treasurer (Principal Financial Officer)

DATE: April 30, 1997
JOHN P. BOOKER III
John P. Booker III
Controller (Principal Accounting Officer)
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